



**Captain Robert N. Duncan
U.S. Navy (Ret)
U.S. Navy/Post-Military Careers
Aug 1966-Sep 2011**

The following is a chronological review of my 30+ years of active duty in the U.S. Navy and nearly 15 years of post-military service as a defense contractor. Included are frequent references to my wife Virginia; she unquestionably was an integral part of my success, while also accomplishing a distinguished career of her own.

1. Aug 1943-Aug 1966: Background/Pre-active duty Navy

- born 21 Aug 1943, raised on a dairy farm near Norrisville, MD, near the MD/PA Line
- 1st grade at rural two room Carea Elementary School in northern Harford County, MD
- 2nd-6th grades at Highland Elementary School, Street, MD
- completed secondary school at North Harford HS, Pylesville, MD, class of 1961
- attended Shepherd College, Shepherdstown, WV; graduated May 1966
- joined the Navy on 28 Jul 1965 with deferment until after college graduation
- met my future wife, Virginia (Ginny) Butler of Millsboro, DE, at Shepherd
- married 31 Dec 1966, Grace Methodist Church, Millsboro, DE

2. Aug 1966-Dec 1967: Initial military-USN training/commissioning

- 23 Aug 1966: commenced active duty
- Aug 1966-Apr 1967: Basic Training, NAS Pensacola, FL
- 10 Nov 1966: commissioned as Ensign, USN
- May-Nov 1967: Armed Forces Air Intelligence Training Ctr (AFAITC), Lowry AFB, CO
- Dec 1967: Fleet Operational Intelligence Training Ctr, NAS Alameda, CA
- Dec 1967: SERE Training, San Diego/Warner Springs, CA

3. Jan 1968-Dec 1969: Heavy Photographic Squadron 61, NAS Agana, Guam

Upon graduation from AFAITC, completion of the Pacific Fleet Attack Air Intelligence Course at NAS Alameda, CA, and SERE Training at NAS North Island/Warner Springs, CA, in mid-Jan 1968 I reported as an Air Intelligence Officer to Heavy Photographic Squadron Sixty One (VAP-61) at NAS Agana, Guam. Upon arrival in the squadron I was assigned to be the VAP participant in Exercise Former Champ, a joint US/Taiwan three week evasion and escape field training exercise in south-central Taiwan. In

preparation, in late Feb 1968 I reported to Camp Hardy, Okinawa, for a 56 hour 1st Special Forces Group Airborne E&E course. Subsequently we were flown via Taiwanese Air Force DC-3 aircraft to Taipei, Taiwan, and ultimately joined the exercise as evaders in the mountains and jungles of central Taiwan. Our mission was to work our way east to the coast for exfiltration back to Taipei; however, sea states prevented us from boarding the awaiting submarine and we were reinserted back into the jungle for continued evasion and later extraction overland. With the Taiwanese military, local law enforcement and the civilian population searching for us, we were eventually captured and incarcerated in a remote village jail for several days until we were "rescued" by friendly personnel. The exercise subsequently ended in mid-Apr and I returned to Taipei and eventually back to NAS Agana.

VAP-61 was a photo reconnaissance squadron flying the RA3B "Skywarrior". It conducted cartographic mapping operations from detachments in Bangkok, Thailand, Osan, Korea, and Townsville, Australia. During the Vietnam war the squadron flew day and night photo reconnaissance missions from US carriers in support of Yankee Station operations, and in Aug 1966 VAP flew its first night combat infrared recce mission to interdict NVA truck convoys. The RA3B, with a crew of three, was unarmed and equipped with IR gear developed by State College, PA-based HRB-Singer, which had specific low altitude and steady airspeed requirements (1500'/360 knots) to function effectively; when contacts were detected flares were released and "pouncer" aircraft, frequently CVW A4s or A7s, would strike. In early 1968, VAP-61 Det Danang was established and the then shore-based RA3B would rendezvous with carrier-based pouncers for night missions over RP-1 or along Rte 7 through Laos into northern SVN. Det Danang Intelligence personnel included one junior officer and several IS/PHs who prebriefed and debriefed aircrews, provided mission support documents, and prepared and issued post-flight reporting. My first deployment to Danang occurred during the 1968 Tet Offensive and lasted about 30 days. NVA rocket attacks occurred sporadically. Subsequent deployments were approximately every three months which for me, in addition to my AI duties, included ten RA3B low level night flights mostly over Laos and northern SRV.

When back at NAS Agana squadron assignments included squadron watch officer duties, assistant Intelligence officer, squadron SERE training officer, and photo intelligence officer. VAP-61 had a robust photo lab that required occasional helicopter flights off Guam, and on one occasion I was aboard an off shore helicopter when the tail rotor malfunctioned, ultimately resulting in a crash landing at Anderson AFB. No one was injured, but the helicopter suffered significant damage.

Guam was quite a bit different in those days: the island governor was appointed by the United States, there was only one hotel on Tumon Bay, and at least one Japanese soldier was still roaming the island from World War II.

After college graduation, Ginny taught school at Alexis I. Dupont Middle School in Wilmington, DE, until we reunited in Guam, initially living in shabby local rental housing off base, but later moving into nicer government quarters on NCS Barrigada. Ginny taught Business at George Washington High School, a Guam public secondary school, most students of which were Chamorro and Filipino. Additionally, we conducted an R&R trip to Japan, which included an overflight of Iwo Jima and visits to Tachikawa, Kyoto and Tokyo, and made several trips to Hong Kong.

4. Jan 1970-Apr 1972: Fleet Aviation Specialized Operational Training Group Atlantic Detachment, NAS Brunswick, ME

In early 1970 during the height of the Vietnam War, after completion of my first Navy tour and in the early stages of trying to determine if I wanted a career in Naval Intelligence, I was assigned duty as an instructor at FASOTRAGRULANTDETBRUNS, at the time the Navy's East Coast SERE school in Maine.

I didn't quite understand why a new LT with a limited Navy or intelligence background would have received this assignment, but I always wanted to see Maine and accepted the orders with excitement and maybe a little apprehension. I had some experience in SERE having attended West Coast SERE training at Warner Springs, CA, participation in 1st Special Forces Group Airborne E&E survival training in Okinawa, and service as an evader in Operation Former Champ in south-central Taiwan.

FASOTRAGRULANTDETBRUNS was located at NAS Brunswick and conducted academic pre- and post-SERE training on the base; the field training portions were held about 100 miles northwest of Brunswick east of the town of Rangeley in remote woodlands near the Appalachian Trail.

The SERE staff consisted of several officers and mid/senior enlisted personnel of multiple ratings, mostly aviation-related, but with some Vietnam-experienced Corpsman as well. A Navy flight surgeon was also temporarily assigned to the staff in support of each class. The student population was principally naval aviation junior officers, aircrew members and some intel officers; SEALs and SeaBees occasionally attended also. The course principally consisted of a day of academic lectures and demonstrations at Brunswick, two days of outdoor survival and evasion training at the Rangeley facility, numerous hours of focused resistance to interrogation, indoctrination and exploitation training at the Rangeley compound, and summary briefings and individual debriefings back at Brunswick at course conclusion.

Of note was the cooperation and assistance provided SEAL Team TWO during cold weather Fleet Training Exercise SNOWY BEACH at the Rangeley Facility in early 1972, and SERE training assistance to a Special Forces Group exercise at Elgin AFB, FL.

My time at SERE was one of the most intense, uplifting and influential experiences in my military career. It personally gave me the opportunity and responsibility to learn from, work with and lead intelligent, enthusiastic and dedicated young men in some very unusual circumstances where missteps could have had untoward consequences.

Although most students realized that the situations they were in were not real, they were by design exposed to enormous discomfort and emotional pressure, and for the most part they responded exceptionally well. The strain on the staff was also huge, and to a person they were devoted to providing their student shipmates with the information, experiences and encouragement that could help save their life and contribute to some degree to their emotional well being in future assignments.

My association with and admiration for these outstanding students and instructors, and my learning experiences at SERE, contributed immeasurably to my decision to remain in the USN and what ultimately resulted in a 30+ year career.

During our time at Brunswick, Ginny worked toward completion of her Master's of Education Degree from the University of Maine, while teaching Business at St John's Middle School in Brunswick, and at Topsham Cone School, Topsham, ME.

5. Jul 1972-Jan 1973: US Military Assistance Command Vietnam (MACV), Tan Son Nhut AB, Saigon, RVN

In early 1972 I received orders to Vietnam as an intelligence advisor with US/ARVN forces in a location to be determined by Chief Naval Advisory Group, MACV. En route I completed Vietnamese language and orientation courses at Navy Amphibious Base Coronado. Ultimately, my orders were refined and in Jul 1972 I was assigned to the HQ MACV staff at Tan Son Nhut AB near Saigon; I was billeted in the Missouri BOQ in downtown Saigon with a Korean roommate.

My position on the staff was as an NVA/infiltration analyst in the Current Intelligence Branch. Our responsibility was to identify and track NVA infiltration groups, and infantry, armor and artillery units moving south into the RVN and Laos, and provide daily briefings and updates to the MACV leadership.

As a collateral duty, with no experience or background whatsoever, I was assigned to "lead" a squad of armed troops and occasionally patrol the Tan Son Nhut AB perimeter in an APC. Fortunately, nothing untoward occurred.

During this time Ginny remained in Delaware teaching remedial English and Reading at Sussex Central HS in Georgetown, DE. She did, however, visit Saigon for about a week in early Jan 1973, followed by R&R in Hong Kong.

6. Feb 1973-Aug 1973: United States Support Activities Group, NKP, Thailand

I remained in MACV Current Intel until the Jan 1973 Paris Peace Accords resulted in MACV being disestablished and a portion of the HQ relocated as the US Support Activities Group (USSAG) to Nakhon Phanom (NKP) RTAFB in northeast Thailand along the Mekong River across from Laos. USSAG, under 7th Air Force command, retained essentially the same air-related missions as MACV, i.e. control the application of air power in North & South VN, Cambodia and Laos.

I moved to NKP/USSAG in Feb 1973 with the initial MACV contingent, and since the staff organization and focus was essentially unchanged, continued as NVA/infiltration analyst. An additional task involved a visit to Phnom Penh, Cambodia, to brief a multinational group on NVA/infiltration activities. I remained with USSAG in the same capacity until my tour ended in Aug 1973 and I returned to CONUS.

While at MACV and USSAG, Ginny and I aperiodically were able to communicate by voice via MARS — military affiliated radio service. The MARS volunteer (on one occasion our intermediary was then-Arizona Senator Barry Goldwater), located in CONUS or Hawaii, would create a two way phone patch via shortwave radio, which per established procedures would require each party to say "over" at the end of each comment. Sometimes the MARS volunteer would have to repeat our words because of connectivity/hearability difficulties, and often "I love you" was expressed by a completely unseen, obviously uninterested male voice.

7. Sep 1973-Apr 1977: Fleet Ocean Surveillance Information Facility (FOSIF), NAS Rota, Spain

FOSIF Rota's mission was to provide Operational Intelligence (OPINTEL) support principally to COMSIXTHFLEET forces in the Mediterranean, focusing primarily on Indications and Warning (I&W), targeting, early warning, and geopolitical assistance. I was assigned to the FOSIF 24 hour OPINTEL Watch for several years which included a FOSIF Senior Watch Officer (LT/LCDR), FOSIF Petty Officer (E4-E6 Intelligence Specialist) and Cryptologic Watch Officer (cryptology senior enlisted).

The FOSIF Watch was colocated with the Navy Security Group at the NAVSECGRU communications center aboard Rota Naval Air Station. The FOSIF Watch schedule was two eight hour day watches, two eight hour eve watches, two eight hour mid watches, 80 hours off (2-2-2 & 80). Watch reporting included time sensitive OPINTEL/I&W spot reports, a daily submarine analysis report, and a daily surface/aviation report.

Later I was assigned as FOSIF's primary submarine analyst, responsible for providing detailed analytical support to the OPINTEL Watch, maintaining data bases, and producing in-depth studies as required.

Additionally, I was afforded the opportunity to deploy aboard USS Trepang (SSN-674) during special Mediterranean operations. I boarded Trepang at sea by helicopter in the Central Mediterranean, and ultimately was extracted by helo hoist in the Alboran Basin east of Gibraltar for transfer to a base in southern Spain.

I was also fortunate to conduct a flight aboard a special projects VPU-1 multi capable P3B Orion on a Soviet submarine hunt in EASTLANT west of the Strait of Gibraltar.

Ginny and I initially lived in US Government-leased Rental Guaranteed Housing (RGH) located just north of the village of El Puerto de Santa Maria about 10 miles east of Rota, but ultimately were assigned quarters on the Rota Naval Base on a cliff overlooking the Bay of Cadiz and the city of Cadiz, a beautiful location!

Throughout our tour, Ginny taught at the DODDS (Department of Defense Dependents School) David G. Farragut Elementary School aboard NAVSTA Rota, her first of several contributions to the DoD school system at various worldwide locations.

Relatively early in our tour and while driving back to Rota Navy Base from lunch in Cadiz, Ginny and two other ladies were directed off the road to allow passage of an armed motorcade consisting of a large black limousine with a motorcycle escort of Guardia Civil (Civil Guard/Spain Nat'l Police Force). Inside the limo they recognized Generalissimo Franco and at least one other male engaged in intense discussions.

Along with two other couples, we took a multi day driving trip thru Morocco. We crossed the Gibraltar Strait by ferry from Algeciras, SP, to Tangier, then to Rabat, Casablanca and Marrakesh, back north to Ceuta (Spanish enclave on the North Africa mainland), and via ferry to Algeciras and Rota. We stayed overnight in Casablanca and Marrakesh; our return was delayed at the Ceuta ferry crossing for 6-8 hours because of unexpected border closure issues.

We also toured: Egypt (Cairo, the Pyramids, the Sphinx, Aswan, Luxor); Athens and Istanbul; Amsterdam; and India (Agra/Taj Mahal, New Delhi, and Bombay).

Additionally, Ginny went on two tours to the Soviet Union, one to Moscow and St Petersburg, a second via Stockholm, Sweden, to Moscow followed by a boat trip on the Volga River to Volgograd, and up the Don River to St Petersburg.

8. Jun 1977-Nov 1979: N2, Commander Carrier Air Wing Seven (CVW-7); USS Independence - USS Dwight D. Eisenhower

Following a Eurorail journey from Spain through Western Europe and Scandinavia, Ginny and I separated in Switzerland; she stayed in central Europe and I traveled to Souda Bay, Crete, to board USS Independence (CV-62) and my next assignment as Intelligence Officer/N2 for CVW-7.

After our Switzerland parting, Ginny returned to the Munich, Germany, area. She later made a solo trip by train into Berlin. This was before the fall of the Berlin Wall and on the train en route she was confronted by an armed Soviet security guard demanding she surrender her passport. She stood her ground however, and ultimately was allowed to proceed. Fortunately no other incidents occurred.

Indy/CVW-7 continued Med operations for several months and conducted various port calls until Med outchop and return to the Norfolk area and the air wing's homeport at NAS Oceana, VA, in Oct.

Ginny was able to visit during a Mallorca port call and one of the Naples visits, after which she traveled to London where she remained until returning to the US after Indy/CVW-7's return to CONUS.

In early 1978 CVW-7 embarked in USS Dwight D. Eisenhower (CVN-69) for shakedown and weapons training in the Roosevelt Roads, Puerto Rico, operating area. On 1 Mar 1978 CVW-7 was permanently assigned to Ike, and on 17 Mar 1978 President Carter, FLOTUS and several cabinet members visited the ship off the FL coast. After additional work ups and exercises, in 1979 the air wing/CVN deployed for the carrier's maiden Mediterranean voyage.

During Ike/CVW 7's deployment, Ginny taught remedial English at First Colonial HS in Virginia Beach while taking credit courses at Old Dominion University for her masters. She completed all requirements and was issued a Master of Education Degree from the University of Maine on 26 May 1979.

Ike/CVW-7 performed extensive at sea ops during the Med deployment, including independent activities and operations with NATO forces, and conducted numerous port visits to Naples, Vienna, Haifa, Athens, and Lisbon, et al. The Ike/CVW returned to the Norfolk area in mid-Jul 1979. The following month, I completed the Air Delivered Nuclear Weapons Employment Course at Nuclear Weapons Training Group Atlantic, Norfolk, and PCS'd shortly thereafter.

9. Dec 1979-Apr 1983: HQ US European Command (USEUCOM), Stuttgart, Germany

Just before Christmas in 1979, I reported to USEUCOM, located at Patch Barracks near Stuttgart-Vaihingen, Germany. At the time the Cold War was at its peak and USEUCOM maintained responsibility for Europe, portions of the Middle East, the Mediterranean, and North African littoral.

I served consecutive assignments as Collection Management Officer, Indications and Warning Watch Officer, and as Chief, Indications and Warning Branch, Warning and Analysis Division of the USEUCOM Intelligence Directorate. I also served as J2 liaison

to the EUCOM J3 Joint Reconnaissance Office. This included providing intelligence support as well as compiling and analyzing theater PARPRO (Peacetime Aerial Reconnaissance Program) collection results and briefing same at periodic theater PARPRO conferences. Additionally, during a PARPRO-related trip to Berlin, I had the opportunity to fly aboard an airborne surveillance mission over the Berlin Control Zone to observe and monitor Soviet aircraft and other activities.

Throughout our tour, Ginny taught remedial education at the DODDS Stuttgart-American HS near Stuttgart.

In addition to near weekly Volksmarches and skiing trips to Germany, Switzerland, Austria, Bled, Yugoslavia, and France, we had multiple other travel opportunities, including: Oktoberfest in Munich and Stuttgart, a visit to Tunisia and Carthage with a German tour group, art history tours to England and Belgium, Oberammergau Passion Play, the Nuremberg Christmas Market (Christkindlesmarkt), and other locations in Germany and Switzerland.

10. Jun 1983-Jun 1985: N2, Commander Carrier Group Five (CCG 5)/Commander Task Force 70 (CTF 70), homeported NAS Cubi Point, RP

After completion of Navy Tactical Data System (NTDS) Overview/Training at TACTRAGRUPAC San Diego, I reported to CCG 5/CTF 70 staff as Intelligence Officer/N2. At the time, CCG 5/CTF 70 staff was homeported at NAS Cubi Pt while the carrier/flagship operated out of Yokosuka, Japan, thereby requiring the utmost in flexibility when ordered underway on short notice. CCG 5, as permanently forward deployed to the US 7th Fleet and also serving as Battle Force 7th Fleet and CTF 70/77, did not stand down when the strike group was in Yokosuka but continued to maintain command responsibilities over deploying Carrier Strike Groups and others.

CCG 5/CTF 70 was embarked in three ships during my tour: USS Midway (CV-41), USS Carl Vinson (CVN-70) and briefly aboard USS Sterett (CG-31) in Subic Bay.

The staff embarked in Carl Vinson in the Indian Ocean in 1983 during the carrier's around-the-world cruise while relocating from Norfolk to NAS Alameda, Calif. Once aboard, we participated in the 24 Jul "Crossing the Line" ceremony at the equator/070E.

By far most of the staff underway time was in Midway, with multiple deployments to the Arabian Gulf, and other operations in the Indian Ocean, the Philippine Sea, western and northern Pacific, the Sea of Japan, the East China Sea, and the South China Sea.

Throughout our two year tour, while primarily unaccompanied in Cubi, Ginny taught Business at DODDS George Dewey HS in Subic Bay. She also traveled when possible, meeting the ship in Singapore and Hong Kong, toured Beijing, China, and traveled to Zamboanga in the southern Philippines.

One of the worst days of our RP assignment was in 1984 when, after being ashore only a few hours after months at-sea, I had to emergency sortie aboard USS Midway for storm evasion as a typhoon approached the Philippines, and leave Ginny alone in our quarters at Cubi Pt to weather the storm by herself. As usual, she was magnificent.

In Jun 1985, while deployed to the Arabian Gulf, I departed the staff/ship via COD to Diego Garcia for transfer back to Cubi and on to Hawaii for our next assignment.

11. Jul 1985-Jul 1987: Officer In Charge, Fleet Ocean Surveillance Information Center Pacific (FOSICPAC)/N22 USCINCPACFLT, Makalapa/Pearl Harbor, HI

Co-located with the Fleet Intelligence Center Pacific (FICPAC) at CINCPACFLT HQs, FOSICPAC maintained a 24 hour watch posture and provided around-the-clock ocean surveillance (OSIS) and OPINTEL support to Pacific Fleet surface, air and subsurface operating forces, and current intelligence support for CINCPACFLT and staff.

Responsible for Intelligence Center watch teams and analysts and accountable for intelligence support to operational fleet units, shore organizations and allies during numerous volatile situations in the Pacific theater.

Organized and directed the efforts of the Maritime Air Ground Intelligence Cell to provide support to the fleet during the downfall of President Marcos and the numerous crises experienced by the RP during the "People Power Revolution".

Ginny taught adult business courses at Hickam AFB, and at Aiea Community School for Adults, O'ahu, and frequently was a substitute at Radford HS in Honolulu.

We visited the big island of Hawaii, toured Hilo, Kona and the Kilauea Volcano and local destruction from a previous eruption.

12. Aug 1987-Jun 1990: J2, HQ US Forces Japan (USFJ), Yokota Air Base, Japan

I was selected as the first Navy Assistant Chief of Staff for Intelligence at HQ USFJ, responsible for staff support and intelligence liaison with the Japanese Joint Staff Office, Tokyo. My Japanese counterpart was a Japanese Maritime Self Defense Force RADM.

Traveled throughout northern Japan as escort for visiting USCINCPAC J2 and JSO RADM, including a tour of the Japanese military facility in northern Hokkaido overlooking the La Perouse Strait between Japan and Soviet occupied Sakhalin Island.

Escorted JSO RADM counterpart to DC for meetings with DIA leadership, and to Hawaii for meetings/tour of USCINCPAC facilities. Included visit to USS Arizona

Ginny taught Business Education at DODDS Yokota High School, Yokota AB; While at Yokota HS, she escorted her 12 member student tennis team to Clark AB in the Philippines for a tournament. Shortly after arrival a RP government coup-related crisis occurred affecting nearby military ground and air activities. Ginny immediately began coordination for access to an evacuation flight, ultimately achieving RP departure and, after a relatively brief layover in Okinawa, she successfully achieved a safe return to Yokota AB for all involved.

Ginny and I made two visits to Korea, one before the 1988 Seoul Summer Olympics, staying at Yongsan Garrison in central Seoul each time. The first included touring the Itaewon area in Seoul and a trip north to the DMZ, the second was confined to Seoul.

We attended the annual New Year's Day address by Emperor Hirohito at an outdoor ceremony at the Tokyo Imperial Palace on 2 Jan 1988.

We made several trips to Sapporo in Hokkaido for skiing and the famous ice festival.

13. Jul 1990-Aug 1992: Director of Intelligence, Naval Strike Warfare Center (NSWC), NAS Fallon, NV

Provided Intelligence support for carrier air wing strike warfare training and operational contingency planning

Coordinated, directed and participated in contingency planning briefings for deploying battle groups at disparate locations throughout the world. Placed special emphasis on air wing training and incorporating intelligence systems in aircrew training scenarios.

In late 1990, presented a briefing to the Fallon, NV, Rotary Club on the status of forces in the Middle East, thereby continuing the close relationship between the local civilian community and NAS Fallon and NSWC.

Deployed to Southwest Asia during Operations Desert Shield/Desert Storm. Ginny taught Special Education at Brown Elementary School, Reno, NV

14. Sep 1992-Nov 1995: Senior Naval Officer/Deputy Commander/Acting Commander/Deputy Commander for Operations, USEUCOM Joint Analysis Center (JAC), RAF Molesworth, UK

JAC Plank Owner: participated in the standup of the JAC from a skeletal staff to a nearly 700 person multi-service, mission-oriented organization.

As first Deputy Commander for Operations, was responsible for creating an atmosphere of accuracy, confidence and enthusiasm within the developing command.

Responsible for developing timely and accurate methods to support forces with time sensitive intelligence in a very complex theater of operational responsibility.

Provided leadership to focus and refine JAC support efforts in response to the myriad crisis in the Balkans region preceding the late 1990's Kosovo War.

Fully immersed in supporting ashore and deployed forces involved in Operations Provide Promise (humanitarian relief ops - Bosnia and Herzegovina), Provide Comfort (defense of/humanitarian aid for Kurdish refugees), Provide Hope (humanitarian assistance to former Soviet Republics), and other commitments.

Intimately involved in supporting the 303rd Bomb Group (Heavy) heritage efforts. From 1942-1945 the 303rd flew B-17 bomber missions from RAF Molesworth, and over the years held reoccurring reunions at the base, including a 50 year reunion in 1993. Numerous facilities at the JAC compound were named in their honor, and as Acting JAC commander in Aug 1994 I was privileged to address the visiting 303rd members who were attending a building naming ceremony, complete with a B-17 flyover.

Ginny taught History and English at DODDS Alconbury HS, RAF Alconbury, UK. Also, as part of the integration of JAC families in the Alconbury community, she became the first joint president of a firmly established USAF wives club.

15. Jan 1996-May 1997: Commanding Officer, Fleet Intelligence Training Center Pacific (FITCPAC)/Director, Joint Intelligence Training Activity Pacific (JITAP), San Diego, CA

Upon completion of the Command Leadership Course at the Naval War College, Newport, RI, in Dec 1995, I reported to San Diego as CO, FITCPAC/Director JITAP in Jan 1996.

Reinforced a command environment where tailored training was always available to USN/USMC, joint forces and selected allies, including classroom, mobile training team instruction and underway and overseas support throughout the Pacific Theater.

Pursued development and refinement of a fully integrated Battle Force Intelligence Team Trainer, establishing a pre-deployment training tool for refining critical operational intelligence watch standing skills.

Directed establishment of a computer based training laboratory to develop advanced multimedia courseware and on-line training.

Fostered a continuing communications environment that maintained a steadfast around-the-clock watch and provided high level communications support and intelligence data base access to a broad range of ashore and afloat entities.

16. May 16, 1997: Change of Command/Retirement, FITCPAC, San Diego, CA

17. Jun 30, 1997: USN separation (net active service: 30 years 10 months)

18. Awards:

Defense Superior Service Medal (1 oak leaf cluster)
Legion of Merit; Meritorious Service Medal (3)
Navy Commendation Medal w/Combat "V"
Vietnam Service Medal (4 stars); Vietnam Campaign Medal w/clasp
National Defense Service Medal (1 star); Navy Unit Commendation
Combat Action Ribbon; Navy Achievement Medal
Joint Service Commendation Medal; Armed Forces Expeditionary Medal
Defense Meritorious Service Medal; Sea Service Deployment Ribbon
SouthWest Asia Service Medal (1 star); Kuwait Liberation Medal
Navy and Marine Corps Overseas Service Ribbon (2 silver stars)
Joint Meritorious Unit Award; Navy Meritorious Unit Commendation (2)
Vietnam Gallantry Cross; Vietnam Civil Action Ribbon

19. Post-Military Career: Jul 14, 1997-Sep 30, 2011

- Booz | Allen | Hamilton (BAH) employee: 14+ years
- assigned to the National Reconnaissance Office (NRO)
- supported NRO Europe/SW Asia/National Agencies Teams: included tour with Border Patrol along southern border and west coast ports of entry
- provided tailored NRO support to US Coast Guard and US Marshals Service, et al
- NRO/BAH rep to FBI National Infrastructure Protection Center (NIPC), FBI HQ
- assigned to NRO Pentagon Support Group - onsite liaison to various CJCS entities
- in Pentagon Sep 11, 2001 (9/11)